

EMPLOYMENT & LABOR



OVERVIEW

The Foulston Employment & Labor Law Team is on top of the latest legal developments related to the COVID-19 pandemic, including the paid leave requirements of the Families First Coronavirus Response Act. We are ready to promptly provide compliance assistance, as well as creative strategies and best-practices recommendations, as you navigate the maze of legal, human resources, and business challenges presented by this crisis. For more information, contact one of the Foulston attorneys below.

Check out our Issue Alerts and other resources on our special COVID-19 Updates page , including our webinar, An Employer's Guide to Coronavirus.

Foulston Siefkin's Employment and Labor lawyers advise and represent employers in the full range of issues arising from the employment relationship. The firm's diverse clientele includes private and public sector employers of all sizes, from Fortune 500 companies to small businesses and non-profit organizations. Our lawyers regularly defend wrongful and retaliatory discharge claims and race, age, gender, and disability discrimination claims at the administrative level and in state and federal court. We assist employers with OSHA investigations and citations, Department of Labor audits, and wage claims under state and federal wage and hour laws.

In addition to advocacy, a significant portion of our practice is dedicated to providing clients with accurate and practical employment advice, with the goal of avoiding litigation. We regularly advise management and human resources professionals, provide practical management training, and assist in implementing appropriate employee handbooks, other policies and procedures, and affirmative action and EEO plans. Our labor lawyers have considerable experience in responding to union organizing efforts, representing employers in unfair labor practice proceedings, and negotiating collective bargaining agreements.

For updated news on local, state and federal employment law issues, please visit our blog at: KansasEmploymentLawBlog.com.

Update your FMLA policies and forms with Foulston Siefkin's 2013 FMLA Compliance Manual & Forms.

AREAS OF REPRESENTATION

Foulston Siefkin offers its clients a full-service employment and labor law practice, with attorneys experienced in a wide range of employment practice areas including:

Employment Litigation

Foulston Siefkin has a long history of representing clients in employment related litigation matters. We defend federal claims arising under numerous laws, including Title VII of the Civil Rights Act, the Americans with Disabilities Act, the Age Discrimination in Employment Act, Equal Pay Act and the Family and Medical Leave Act. We also encounter state law employment claims under numerous theories, including breach of implied contract and whistleblowing. We strive to provide our clients with outstanding legal services at a reasonable cost. Our litigation practice includes the use of legal assistants when appropriate and advanced information technology. While we prepare our cases as though they will be tried, we are proud of our record of obtaining summary judgment or dismissal of many of the employment lawsuits we handle.

Employment-related Class Actions

Foulston Siefkin lawyers have handled numerous class action and qui tam litigated matters on a broad range of topics. Our employment lawyers have served as both lead counsel and local counsel in significant class action litigation involving claims of race and gender discrimination.

Supervisor Training

Foulston Siefkin provides clients large and small with practical management training services. We provide training on a variety of topics with the goal of giving our clients the tools they need to make and document good employment decisions. Our training is specifically crafted for each client's needs but typically includes topics such as avoiding and recognizing workplace harassment, understanding discrimination laws, hiring, discipline and firing, ADA compliance, FMLA compliance, conducting workplace investigations, union avoidance and wage and hour compliance. At Foulston Siefkin we believe that we add value to our clients' businesses by providing them with legally sound and practical human resources information. Our management and supervisor training services are prepared and carried out with that goal in mind.

Human Resources Counseling

FOULSTON

ATTORNEYS AT LAW

Foulston Siefkin employment lawyers provide human resources professionals, managers, and business owners with employment advice on a daily basis. We believe that we add value to our client's businesses by providing them with legally sound and practical human resources information. Our lawyers review and prepare employee handbooks, draft or update policy and procedure manuals, prepare employment agreements, including non-competition and confidentiality agreements, and counsel decision-makers in matters relating to hiring, discipline, and discharge. In addition, we prepare Affirmative Action and EEO plans, assist in OFCCP and other audits, and give advice on the full range of issues that arise from the employer/employee relationship.

Workplace Investigations

Employee complaints regarding discrimination, harassment, and other workplace issues are common. Foulston Siefkin lawyers have extensive experience in identifying the need for, assisting with, or carrying out workplace investigations. Our lawyers can also provide human resources professionals with advice, training, and materials to help them complete effective and sound workplace investigations.

Agency Proceedings and Compliance

Foulston Siefkin counsels and represents employers in agency and administrative proceedings before numerous state and federal agencies, including OSHA, EEOC, OFCCP, the Department of Labor, the Kansas Human Rights Commission, the Kansas Department of Human Resources, and others. Our lawyers provide compliance advice, assist in investigations, conduct negotiations and appear in agency and administrative hearings.

Alternative Dispute Resolution

Our lawyers often represent employers in mediation and arbitrations in a variety of employment related claims. In employment cases where a client is not involved, several of our lawyers serve as fair and effective mediators and arbitrators.

Government Liability

Foulston employment lawyers have considerable experience working with government entities and their unique employment challenges. We represent public entities at all levels of government, including cities, counties, and school districts, in managing their relationships with their employees, and we defend those entities when litigation is unavoidable.

Employee Benefits

Our lawyers focus our practice on working closely with our clients' human resources staff, in-house counsel, and/or benefits consultants to provide practical, innovative; and business-centered approaches to meeting our clients' needs. In doing so, we offer a full range of services in the area of employee benefits law with an emphasis placed on achieving the client's desired tax benefits, while at the same time complying with the substantive rules of ERISA, the Internal Revenue Code and applicable state law.

Immigration

Today's immigration laws and regulations have become increasingly relevant to employers of all sizes and within every industry. The combination of our modern economy's ever-increasing demand for educated and skilled employees and the demographic changes occurring in our own domestic population has dramatically increased the need for foreign labor. At Foulston Siefkin, we can help guide your

FOULSTON

ATTORNEYS AT LAW

company through the ever-changing maze of immigration laws and regulations to help meet your employment needs. We have assisted employers and individuals alike with employment-based immigrant and non-immigrant (H-1B Visa) petitions and family-based petitions. In addition, we have advised employers with respect to various work-authorization issues (such as I-9 compliance) and the avoidance of immigration related discrimination offenses.

OSHA/Workplace Safety

Compliance with federal and state requirements on workplace health and safety costs employers millions of dollars each year. In addition to civil penalties charged by OSHA and state occupational safety and health agencies, companies not complying with these laws may also be subjected to criminal fines and imprisonment.

Foulston Siefkin LLP, Kansas' largest law firm, represents large corporations and small businesses in compliance with OSHA standards on process safety management, hazardous chemicals, lockout/tagout, permit-required confined spaces, hazard communication, hazardous waste operations and emergency response, respiratory protection, bloodborne pathogens, recordkeeping, toxic substance exposure (including asbestos, cadmium, lead, hydrogen sulfide, hydrogen fluoride, cyanide, and methane), and a wide variety of other safety concerns.

Foulston Siefkin attorneys have the experience and specialized knowledge to understand the related issues to help clients comply with federal and state laws on workplace safety and health. By choosing Foulston Siefkin, a full service law firm, clients will have access to attorneys with extensive OSHA experience along with other attorneys across several related practice areas including agribusiness, litigation, construction, employment and labor, environmental law, mergers and acquisitions, and energy.

Our attorneys will work closely with clients and with engineering, safety, and industrial hygiene experts to meet specific occupational safety and health needs. We represent clients before the Occupational Safety and Health Review Commission and in both state and federal courts.

Wage & Hour/FLSA

Foulston Siefkin attorneys regularly advise employers on matters involving compliance with federal and state minimum wage, overtime, wage payment, and other wage and hour laws. This includes advising employers on payroll matters and otherwise helping employers to be proactive in recognizing and eliminating potential wage and hour issues, as well as defending employers involved in wage and hour litigation, including audits with the Department of Labor.

Labor Relations

Foulston Siefkin attorneys have considerable experience in representing and advising public and private employers in all phases of labor relations. We have assisted in responding to union organization efforts on behalf of a diverse group of clients and have negotiated numerous collective bargaining agreements involving units as large as 5,000 and as small as five.

Union Avoidance

Our lawyers advise union-free employers regarding effective responses to union organizing campaigns and are experienced in preparing and presenting evidence and legal arguments before the National Labor Relations Board (NLRB) and the federal courts arising out of union organizing efforts. Foulston Siefkin provides training, guidance, and counseling regarding the National Labor Relations Act and the Railway

FOULSTON

ATTORNEYS AT LAW

Labor Act and union representational proceedings and elections.

Union avoidance can be achieved only through diligence along with attention to the desires and sentiments of employees. Foulston Siefkin can assist employers periodically audit their work force to determine whether management's relationship with its employees remains strong or whether problems exist that may make the employees receptive to union organizing. We counsel employers regarding the development of lawful positive employment practices and employee relations programs designed to foster employee support for union-free status. We assist in developing an atmosphere which makes unions unnecessary which may lead to NLRB decertification proceedings.

Union Collective Bargaining

The collective bargaining process begins when the majority of workers in an appropriate bargaining unit vote to be represented by a specific union. The National Labor Relations Board then certifies the union. At this point, the management of the organization must recognize the union as the collective bargaining agent for all the employees in the bargaining unit. Once this part of the process is completed, collective bargaining can begin. We assist clients in developing a labor strategy to accomplish the outcomes desired from the collective bargaining process. Foulston Siefkin attorneys counsel unionized employers before, during and after bargaining sessions on legal questions, collective bargaining strategy, and tactics; drafting and analyzing proposals; and responding to union information requests. Our attorneys have served as the chief spokespersons in labor negotiations covering a cross-section of public and private employers. Our experience includes strike preparation, managing labor relations through the course of a strike, hiring replacements, negotiating concession contracts, negotiating a first contract, as a successor employer, and negotiating as part of a workforce shutdown. Foulston Siefkin attorneys then advise employers concerning the administration of the collective bargaining agreements and represent our clients in litigation to enforce collective bargaining agreements.

Union Arbitration

Foulston Siefkin attorneys have handled many arbitration cases concerning the interpretation of collective bargaining agreements. Arbitration resolves conflicts of interpretation over the established terms and conditions of employment, for example, the wage rate, working hours, and justification for employee termination. In labor relations, these terms and conditions are negotiated through collective bargaining, and agreements are formalized in collective bargaining agreements or union contracts. Many matters can be resolved through negotiation and mediation. Others require resolution before an independent arbitrator. Our cost-effective representation during arbitration proceedings is aided by our substantial courtroom experience helping to achieve favorable outcomes for our clients.

Union Grievances

An employee may be entitled by a collective bargaining agreement to seek relief through a particular series of steps called a grievance procedure. In an unionized organization, a grievance is a formal complaint against the employer, in written format, filed by a union on behalf of a member of the local union. It is typically understood as any difference arising out of the interpretation, application, administration or alleged violation of the collective bargaining agreement that is in effect at the place of employment but it can also concern violations of common law, such as workplace safety regulations or a human rights code. Our attorneys assist companies in responding to contractual grievances and representing them in proceedings.

RELATED LINKS

- FMLA Compliance Manual and Forms
- Employers Counsel Network
- Kansas Employment Law Newsletter
- Kansas Employment Law Newsletter Sample Issue
- Society for Human Resource Management
- HRhero
- Kansas Hospital Human Resources Association

EXPERIENCE

- Defense counsel in gender discrimination class action claims against The Boeing Company in the federal courts of Kansas and Oklahoma.
- Plaintiff's counsel in trial of wrongful termination claim for corporate president, resulting in substantial actual and punitive damage award.
- Plaintiff's counsel in *Koch Engineering Co. v. Faulconer*, 227 Kan. 813, 610 P.2d 1094 (Kan. 1980) and 239 Kan. 101, 716 P.2d 180 (Kan. 1986), involving injunctive relief for misappropriation of trade secrets and related proceedings..
- Lead counsel in numerous state court and jury and bench trials involving claims of personal injury and property, commercial claims involving claims of unfair competition, and claims alleging deceptive practices under the Packers and Stockyard Act; second chaired five-week medical malpractice trial resulting in defense verdict and six-week trial involving claim of property damage from asbestos contamination; has taken numerous depositions of party, fact and expert witnesses in medical malpractice, product liability, fraud, intentional infliction of emotional distress, breach of fiduciary duty, breach of contract, retaliatory discharge, and a variety of state and federal law discrimination, competition, and business tort claims.
- Currently represents clients in numerous employment law cases as well as cases alleging violations of the Packers and Stockyards Act; a class action claim alleging gender discrimination; a class action antitrust and price-fixing claim; class action claims under the Fair Labor Standards Act; claims alleging breach of contract and fraud in the sale of significant closely held business concerns; and claims involving unfair competition, breach of fiduciary duty, and tortious interference with contract and business relations.
- Served as defense counsel in gender discrimination class action cases against the Boeing Company in the federal courts of Kansas and Oklahoma. See, e.g., *Carpenter, et al. v. Boeing*, No. 02-1019, 2004 U.S. Dist. LEXIS 24296 (D. Kan. Feb. 24, 2004).
- Successfully represented national manufacturers in serious product liability cases in both state and Federal court. Recently obtained summary judgment on behalf of a general contractor in a complicated multi-million dollar construction case and successfully defended a physician in a medical negligence case involving the flesh-eating bacteria, Group A Streptococcus.
- Creation of a diversity awareness program for a 30,000 employee workforce.
- Our attorneys have tried numerous employment arbitrations in both union and non-union settings. Issues have included employment terminations, suspensions, the terms of a golden parachute agreement, and general contract interpretation. They have also represented employers as an

FOULSTON

ATTORNEYS AT LAW

advocate in several NLRB hearings and has defended employers in contested OSHA hearings.

- Foulston Siefkin attorneys have participated in adversarial hearings in a wide range of forums on behalf of employer clients. These hearings include an OSHA trial to an OSHRC administrative law judge, several NLRB hearings, and several labor arbitrations involving issues ranging from employment terminations to contract interpretation disputes.
- Foulston Siefkin attorneys currently represent clients in numerous employment law cases as well as cases alleging violations of the Packers and Stockyards Act; a class action claim alleging gender discrimination; a class action antitrust and price-fixing claim; class action claims under the Fair Labor Standards Act; claims alleging breach of contract and fraud in the sale of significant closely held business concerns; and claims involving unfair competition, breach of fiduciary duty, and tortious interference with contract and business relations.
- Foulston Siefkin attorneys also regularly represent employers in state and federal court litigation, generally involving allegations of employment discrimination. These suits have included defending both individual and class actions.

PUBLICATIONS

Kansas Employment Law Blog

Debate Continues on Whether Title VII Prohibits Discrimination Based on Sexual Orientation (Authored by: J. Steven Massoni, 04/05/2017)

After over a year of waiting and wondering, the Department of Labor finally issued its proposed amendments to the white-collar exemptions under the Fair Labor Standards Act. These are often referred to as the salaried exemptions because of the threshold requirement that the employee be paid on a salary basis at a minimum salary level. As you may recall, the impetus for these changes was direction from President Obama that the exemptions were too many employees were being treated as exempt. In other words, the stated goal of the proposed changes was to make sure that more employees will become non-exempt and thus entitled to overtime.

[READ MORE](#)

ISSUE ALERTS

2020

Supreme Court Rules Title VII Prohibits LGBTQ Discrimination

Coronavirus: Maintaining Privacy and Data Security with a Remote Workforce

Coronavirus: State of Missouri Issues Stay-at-Home Order

Coronavirus: What Should Your Business Be Doing to Comply with the Law and Take Advantage of Stimulus Dollars?

Coronavirus: U.S. Department of Labor Issues Regulations Explaining Paid Sick Leave and Expanded FMLA Benefits Under FFCRA

Coronavirus: Rapid Funds Available Now For Businesses In 35 Kansas Communities

Coronavirus: Kansas Gov. Issues Statewide Stay-At-Home Order

Coronavirus: Key Tax and Business Provisions

Coronavirus: DOL Issues FFCRA Employee Notice Form

FOULSTON

ATTORNEYS AT LAW

Coronavirus: Shawnee County Issues Safer at Home Order
Coronavirus: Sedgwick County Issues Stay-at-Home Order
Coronavirus: Tax and Employee Benefit Considerations
Coronavirus: Stay-at-Home Orders?
Coronavirus: Essential Services
Coronavirus: Families First Coronavirus Response Act Becomes Law
Coronavirus: Employer Tips for Managing COVID-19

2019

DOL Proposes New Rules for Tipped Employees
Pay Data Reporting Is Back (For Now)

2018

Confidential Sexual Harassment Settlements Not Tax-deductible

2017

Protect Your Employees, and Your Organization, From Harassment

2016

?Federal Court Puts FLSA Salary Increases on Indefinite Hold
Department of Labor Issues Long-Awaited Updates to Key Fair Labor Standards Act Overtime Exemptions

2015

Federal Contractors Will Have to Provide Paid Sick Leave
Bank Misclassified Appraisers as Exempt from Overtime Pay, Court Says
NLRB Joint Employer Ruling
OFCCP Publishes Final Pay Transparency Regulations for Government Contractors
How Will the Supreme Court's Ruling on Same-Sex Marriage Impact Kansas Employers?

2014

December 2014 Affirmative Action Update

2013

HHS Focuses on Privacy with at long last Final Regulations and New Guidance

2012

Healthcare Providers' Affirmative Action Obligations Take Center Stage
OSHA Targeting Nursing and Residential Care Facilities

2011

New Notice Rule Reaches Out to Union and Non-Union Employers Alike
Employers with Salaried Non-Exempt Employees Beware! New DOL Regulations Change How You May Pay These Employees

2010

New Kansas Smoking Ban Directly Affects Employers

FOULSTON

ATTORNEYS AT LAW

2008

2009 FMLA Forms and Compliance Manual

E-Verify and the New Federal Contractor Requirements

The ADA Amendments Act (ADAAA) Will Impact How School Districts Evaluate Section 504 Cases

ARTICLES

2015

Christmas Vacation, Free Beer, and the FLSA

-Kansas Employment Law Letter, Vol. 22, No. 9

J-Law and the 'Hustle' for Equal Pay

-Byers' Market, Kansas Employment Law Letter, Vol. 22, No. 9

Wrestling over equal pay

-Lexology

New ACA FAQs Clarify the Preventive care mandate

-Lexology

What's going on under the green dome?

-Lexology

Federal legislation would clarify wellness plan treatment under ADA and GINA

-Lexology

DOL spouse rule on hold in four states

-Lexology

NLRB election rule challenged

-Lexology

Can Angry Birds make employees happy (and productive)?

-Lexology

NLRB quickie election rule faces Congressional attack

-Lexology

Like a Girl Superbowl commercial

-Lexology

Court Invalidates DOL change to companionship exemption

-Lexology

New OSHA reporting rule goes into effect

-Lexology

Top ten most frequently cited OSHA standards for FY2014

-Lexology

Governor rescinds anti-discrimination protection for LGBT state employees

-Lexology

DOL continues to add states to employee misclassification initiative

-Lexology

Termination goes south

-Lexology

Make sure you're not singing the summertime blues

-Lexology

How will the Supreme Court's ruling on same-sex marriage impact Kansas employers?

-Lexology

For Discrimination, it depends on what the meaning of the word "sex" is

FOULSTON

ATTORNEYS AT LAW

-Kansas Employment Law Letter

2014

Employment & Labor in Missouri - Lexology Q & A

-Lexology

Employment & Labor in Missouri - Lexology Q & A

-Lexology

A freaky non-compete non-sequitur

-Lexology

DOL updates COBRA notice regulations and model COBRA notices

-Lexology

The lessons of the recent Ebola outbreak

-Lexology

Corporate media policy runs afoul of the National Labor Relations Act

-Lexology

Court of Appeals weighs in on H-2B wage rule

-Lexology

DOL delays proposed amendments for white collar exemptions

-Lexology

Royals, Royals, Royals

-Lexology

Kansas Supreme Court describes tool to determine employment status under KWPA

-Lexology

EEOC challenges another wellness plan under the ADA

-Lexology

NLRB opens company email up for employee use in organizing campaigns

-Lexology

EEOC concern about targeted job advertisements

-Lexology

EEOC catches grief over wellness plan litigation

-Lexology

Facebook like Protected concerted activity

-Lexology

Happy Labor Day!!!

-Lexology

DOL proposes rule to raise minimum wage for federal contract workers

-Lexology

Drunk employee who fell through roof still gets workers' comp

-Lexology

Foreign student employment

-Lexology

Municipalities subject to new employment rules relating to handguns

-Lexology

Affirmative Action Update - December 2014

-Lexology

2011

FOULSTON

ATTORNEYS AT LAW

Fun in the Sun? Not While on FMLA Leave

-Kansas Employment Law Letter

New Notice Rule Reaches out to Union and Nonunion Employers Alike

-Kansas Employment Law Letter

Kansas Supreme Court makes Husky Hogs squeal

-Kansas Employment Law Letter, Vol. 18, No. 4

2010

Get the message: OSHA says employers must ban texting while driving

-Kansas Employment Law Letter, Vol. 17, No. 8

2008

2009 FMLA Forms and Compliance Manual

-Foulston Siefkin LLP

2007

Employee's Wage Claim Against Telephone Company is Disconnected

-Kansas Employment Law Letter

PRESENTATIONS

2014

What Do I Do When My Competitor Is Hiring My Employee, or I'm Hiring Theirs? (Foulston Siefkin LLP)

How to Have Difficult Conversations with Employees (Foulston Siefkin LLP)

When the FMLA Gets Tough: Handling Complex Leave Scenarios (Foulston Siefkin LLP)

Affirmative Action Update: OFCCP's New Regulations and Recent Enforcement Activity (Foulston Siefkin LLP)

What Do I Do When My Competitor Is Hiring My Employee, or I'm Hiring Theirs? (Foulston Siefkin LLP)

Back to the FMLA Basics (Foulston Siefkin LLP)

How to Have Difficult Conversations with Employees (Foulston Siefkin LLP)

Perspectives from a Plaintiff's Lawyer: Things Employers Do to Make My Job Easier (and More Profitable) (Foulston Siefkin LLP)

What's New in Employment Law (Foulston Siefkin LLP)

Hot Topics in Employment Law (Foulston Siefkin LLP)

FMLA Basic (Foulston Siefkin LLP)

The NLRB and the Non-Union Employee (Foulston Siefkin LLP)

How to Survive an Employment Law Sharknado (Foulston Siefkin LLP)

Religion in the Workplace (Foulston Siefkin LLP)

How to Have Difficult Conversations with Employees (Foulston Siefkin LLP)

FOULSTON

ATTORNEYS AT LAW

2013

New Cases and Agency Activity (Foulston Siefkin LLP)
Employment Law Jeopardy (Foulston Siefkin)
Meeting FMLA Deadlines: Notification, Curbing Abuse, and Preventing Claims (BLR®)
All Together Now: Coordinating FMLA with ADA, Workers' Comp, and State Family Leave Laws (BLR®)
Employment Law Update: A Quick Look at Recent Religious Accommodation Decisions (Foulston Siefkin LLP)

2011

Managing Injured and Sick Employees (2011 Management Development Institute)
Wage & Hour Issues You Need to Know About (Foulston Siefkin Employment Law Seminar)
Dangers of Social Media in the Workplace (KHHRA Spring Conference)
Genetic Information Non-Discrimination Act (GINA) and Other Employee Private Information (Kansas Human Rights Commission)

2010

Section 1983 and Police Liability Update (KBA Governmental Liability Seminar)

2009

ADAAA Update (Emporia SHRM Chapter)
FMLA Update (KBA Annual Convention)

2008

Military Leave and USERRA Issues (Foulston Siefkin Summer HR Box Lunch Series)
Health & Welfare Benefit Plans (Foulston Siefkin Summer HR Box Lunch Series)
Avoiding "Caregiver" Discrimination Claims (Foulston Siefkin Employment Law Seminar)
What You Need to Know About Employment Agreements (Foulston Siefkin Employment Law Seminar)
Unemployment – How it Works and How to Avoid Awards (Foulston Siefkin Employment Law Seminar)
Protecting Your Employees' Private Information (Foulston Siefkin Employment Law Seminar)
A Prescription for FMLA Headaches (Foulston Siefkin Employment Law Seminar)
Kansas Legal- Dissecting a Discharge (Foulston Siefkin Employment Law Seminar)
The Latest in Immigration Law (Foulston Siefkin Employment Law Seminar)
New FMLA Rules for Soldiers' Relatives (Foulston Siefkin Employment Law Seminar)
Employee Benefits Law Developments (Foulston Siefkin Employment Law Seminar)
Employment Law Update (Foulston Siefkin Employment Law Seminar)
Decisions 2008 – Employment Law Update (Association of Corporate Counsel of America)
HR 101 (Foulston Siefkin Employment Law Seminar)
Immigration Update (Foulston Siefkin Employment Law Seminar)
Hiring Master Class – 50 Legal Hurdles Facing Employers (M. Lee Smith/HR Hero Seminar)
Discrimination Law – EEOC and OFCCP Update (Kansas State SHRM Conference)

2007

Hiring/Discipline (Foulston Siefkin HR Box Lunch)
Injured Worker Series (Foulston Siefkin HR Box Lunch)
Employee Responsibilities Under the ADA (EEO Law Update)
Termination/Retaliation (Foulston Siefkin HR Box Lunch)

FOULSTON

ATTORNEYS AT LAW

ATTORNEYS

PRIMARY CONTACTS



VAUGHN BURKHOLDER
PARTNER

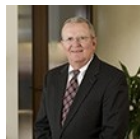
T: 913.253.2133
vburkholder@foulston.com



BOYD A. BYERS
PARTNER

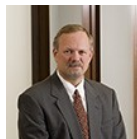
T: 316.291.9716
bbyers@foulston.com

ADDITIONAL SUPPORTING ATTORNEYS



JAMES M. ARMSTRONG
PARTNER

T: 316.291.9576
jarmstrong@foulston.com



DONALD D. BERNER
PARTNER

T: 316.291.9738
dberner@foulston.com



JEFF P. DEGRAFFENREID
PARTNER

T: 316.291.9788
jdegraffenreid@foulston.com



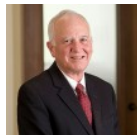
TARA EBERLINE
PARTNER

T: 913.253.2136
teberline@foulston.com



JAY F. FOWLER
PARTNER

T: 316.291.9541
jfowler@foulston.com



DOUGLAS L. HANISCH
PARTNER

T: 316.291.9748
dhanisch@foulston.com



JASON P. LACEY
PARTNER

T: 316.291.9756
jlacey@foulston.com



CHARLES E. MCCLELLAN
PARTNER

T: 316.291.9764
cmcclellan@foulston.com



SCOTT C. NEHRBASS
PARTNER

T: 913.253.2144
snehrbass@foulston.com



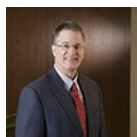
JAMES P. RANKIN
PARTNER

T: 785.233.3600
jrankin@foulston.com



FORREST T. RHODES JR.
PARTNER

T: 316.291.9555
frhodes@foulston.com



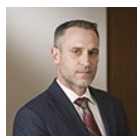
DAVID E. ROGERS
PARTNER

T: 316.291.9708
drogers@foulston.com



TERESA L. SHULDA
PARTNER

T: 316.291.9791
tshulda@foulston.com



TODD N. TEDESCO
PARTNER

T: 316.291.9776
ttedesco@foulston.com

FOULSTON

ATTORNEYS AT LAW



C. EDWARD WATSON II

PARTNER

T: 316.291.9589
cewatson@foulston.com



WENDELL F. COWAN

SENIOR PARTNER

T: 913.253.2134
bcowan@foulston.com



TRAVIS D. HANSON

ASSOCIATE

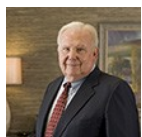
T: 913.253.2132
thanson@foulston.com



SARAH E. STULA

ASSOCIATE

T: 913.253.2149
sstula@foulston.com



MIKEL L. STOUT

OF COUNSEL

T: 316.291.9516
mstout@foulston.com



RACHEL N. WETTA

PARTNER

T: 316.291.9758
rwetta@foulston.com



MORGAN E. HAMMES

ASSOCIATE

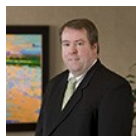
T: 316.291.9577
mhammes@foulston.com



SARAH C. OTTO

ASSOCIATE

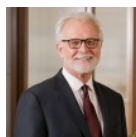
T: 913.253.2195
sotto@foulston.com



ERIC TURNER

ASSOCIATE

T: 913.253.2176
eturner@foulston.com



J. STEVEN MASSONI

RECENTLY RETIRED

T: 913.253.2163